



Mahratta Chamber of Commerce,
Industries and Agriculture

CERTIFICATE

OF ASSOCIATESHIP

Kaustubha Udyog

is an esteemed associate of the Chamber for the year 2025-2026

A handwritten signature in black ink, appearing to read 'Sanjay Kirloskar', is written over a horizontal line.

MR. SANJAY KIRLOS KAR,
President, MCCIA



ASSOCIATESHIP NO: IA-3812
Date: 10/06/2025

A handwritten signature in black ink, appearing to read 'Prashant Girbane', is written over a horizontal line.

MR. PRASHANT GIRBANE,
Director General, MCCIA